North Haven Bowling & Recreation Club Limited

ABN 20 001 045 969

Financial Statements

For the Year Ended 31 May 2026

North Haven Bowling & Recreation Club Limited

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Financial Statements

For the Year Ended 31 May 2026

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North Haven Bowling & Recreation Club Limited

ABN 20 001 045 969

DIRECTORS' REPORT

Your Directors present their report on the Company for the financial year ended 31 May 2026.

Directors

The names of the Directors in office at any time during or since the end of the year are:

Terry KING
Kel COULTER
Colin PALMER
Brian Leslie JOHNSTON
Carole GRAHAM
Irene PAGE
Larrie JAMES
Peter CAMPBELL
Owen GILL

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Short-Term Objectives

The short-term objectives of the Company are to:

- Provide a safe environment for members and their visitors to meet;
- Continue to provide support for community based entities and to provide a place for such entities to meet;
- Derive income to support local sporting groups and charitable organisations;
- Continue to promote and improve member facilities;
- Provide entertainment, food and beverages for the community at reasonable prices.

Long-Term Objectives

The long-term objectives of the Company are to:

- Increase the membership base of the Club;
- Renovate and update Clubhouse facilities;
- Further improve the bowling greens and amenities for our numerous sub-clubs;
- Continue to be the hub of the community that brings the town together.

Strategies Adopted for Achieving Objectives

To achieve the objectives of the Company the following strategies have been adopted:

- Engage and retain suitably qualified and experienced employees to maintain Club facilities and provide the best possible service;
- Provide entertainment to attract patronage to the Club;
- Provide a courtesy bus to bring members and visitors to and from the Club;
- Offer high-quality, low-priced meals and reasonably priced beverages;
- Run promotions throughout the year for the benefit of members and their guests;
- Annual development of a financial budget and monthly monitoring of financial performance to ensure the Club operates within its financial capabilities;

Principal Activities

The principal activity of the Company during the financial year was the conduct of a Licensed Bowling Club.

No significant change in the nature of this principal activity occurred during the financial year.

Means by which Principal Activities Assisted in Achieving the Company's Objectives

The profit and cash flows generated from the Company’s principal activities were utilised in achieving the Company’s objectives.

Key Performance Measures

The Company measures and monitors performance by comparing actual monthly results to budgets and past performance. The Company reviews key performance indicators such as membership numbers, gross profit margins and trading results of key income areas such as bar and poker machines.

Members' Guarantee

North Haven Bowling & Recreation Club Limited is incorporated under the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the Constitution states that each member is required to contribute a maximum of $2 towards meeting any outstanding obligations of the Company. At 31 May 2026 there were 7,575 members with a collective liability of $15,150.

Auditor's Independence Declaration

A copy of the lead auditor's independence declaration as required under section 307C of the *Corporations Act 2001* has been received and is included in this financial report.

Core and Non-Core Property

Core property is defined as any real property owned by the Club that comprises the defined premises of the Club or any facility provided by the Club for the use of its members and their guests. Core property of the Club consists of the land occupied by the Clubhouse, bowling greens and carparks at 1 Woodford Road, North Haven NSW.

Non core property of the Club means any real property owned by the Club that is not core property. Non core property consists of 9 The Parade, North Haven NSW and 6 Rowley Street, North Haven NSW.

Meetings of Directors

During the financial year, 9 monthly meetings and 3 special meeting of Directors were held. Attendances by each Director during the year were as follows:

	Directors' Meetings	
	Number eligible to attend	**Number attended**
Terry KING	12	11
Kel COULTER	12	10
Colin PALMER	12	10
Brian Leslie JOHNSTON	12	12
Carole GRAHAM	12	12
Irene PAGE	12	12
Larrie JAMES	12	10
Peter CAMPBELL	12	11
Owen GILL	12	11

North Haven Bowling & Recreation Club Limited

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DIRECTORS' REPORT

Information on Current Directors

Terry KING

Experience	Director of North Haven Bowling & Recreation Club for 6 years Chairman for 6 years
Special Responsibilities	Chairman Finance Committee Restaurant Committee Building Committee Constitution and By Laws Committee

Kel COULTER

Experience	Director of North Haven Bowling & Recreation Club 6 years Deputy Chairman for 3 years
Special Responsibilities	Deputy Chairman Finance Committee House and Building Committee Judiciary Committee

Colin PALMER

Experience	Director of North Haven Bowling & Recreation Club for 14 years Deputy Chairman for 10 years Secretary of North Haven Mens Bowling Club for 2 years
Special Responsibilities	WHS Committee

Brian Leslie JOHNSTON

Experience	Director of North Haven Bowling & Recreation Club for 16 years Finance Director of North Haven Bowling & Recreation Club for 15 years Treasurer of North Haven Men's Bowling Club for 5 years
Special Responsibilities	Finance Director Finance Committee Constitution and By Laws Committee

Carole GRAHAM

Experience	Director of North Haven Bowling & Recreation Club 15 years
Special Responsibilities	Social Committee

North Haven Bowling & Recreation Club Limited

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DIRECTORS' REPORT

Information on Current Directors (continued)

Irene PAGE

Experience	Director of North Haven Bowling & Recreation Club 6 years
Special Responsibilities	Social Committee Greens Committee Bowls Council

Larrie JAMES

Experience	Director of North Haven Bowling & Recreation Club 4 years
Special Responsibilities	WHS Committee Constitution and By Laws Committee Judiciary Committee

Peter CAMPBELL

Experience	Director of North Haven Bowling & Recreation Club 3 years
Special Responsibilities	House and Building Committee Greens Committee

Owen GILL

Experience	Director of North Haven Bowling & Recreation Club 2 years
Special Responsibilities	Greens Committee Bowls Council Judiciary Committee

Signed in accordance with a resolution of the Board of Directors:

Director: ....
Terry KING

Dated: 15 July 2026

NorthCorp
Audit services

AUDITOR'S INDEPENDENCE DECLARATION

Under Section 307C of the Corporation Act 2001

To the Directors of North Haven Bowling & Recreation Club Limited

I declare that, to the best of my knowledge and belief, during the year ended 31 May 2026 there have been no contraventions of:

(i) the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and

(ii) any applicable code of professional conduct in relation to the audit.

NorthCorp Accountants

Darren Johnson
Registered Company Auditor

10-12 Short Street
Port Macquarie NSW 2444

Date: 15 July 2026

North Haven Bowling & Recreation Club Limited

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STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended 31 May 2026

	Note	2026 $	2025 $
Revenue	2	**9,451,932**	8,465,187
Changes in inventories	3	**8,403**	(30,489)
Inventories purchased	3	**(2,004,888)**	(1,733,340)
Advertisement and promotion expenses		**(151,710)**	(120,814)
Bowls and competition expenses		**(628,527)**	(583,421)
Catering		**(83,028)**	(75,207)
Cleaning, repairs and maintenance		**(468,031)**	(430,862)
Consultancy		**(4,769)**	(27,600)
Depreciation and amortisation expense	3	**(782,149)**	(695,492)
Donations		**(73,283)**	(75,291)
Electricity and gas		**(194,264)**	(225,770)
Employee benefits expense		**(2,715,347)**	(2,606,359)
Entertainment		**(278,210)**	(264,739)
Finance costs	3	**(112,964)**	(114,324)
Insurance		**(157,563)**	(166,511)
Legal and audit fees		**(45,839)**	(31,940)
Loss on disposal of property, plant and equipment		**(4,369)**	(2,145)
Office and administration expenses		**(167,249)**	(147,426)
Payroll tax		**(79,291)**	(76,445)
Poker machine tax		**(723,667)**	(564,414)
Other expenses		**(114,911)**	(93,381)
		(8,781,656)	(8,065,970)
Profit/(loss) before income tax		**670,276**	399,217
Income tax expense		**-**	-
Profit/(loss) for the year		**670,276**	399,217
Other comprehensive income for the year		**-**	-
Total comprehensive income for the year		**670,276**	399,217
Profit/(loss) attributable to members of the Company		**670,276**	399,217
Total comprehensive income attributable to members of the Company		**670,276**	399,217

North Haven Bowling & Recreation Club Limited

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STATEMENT OF FINANCIAL POSITION

As at 31 May 2026

	Note	2026 $	2025 $
ASSETS			
Current assets			
Cash and cash equivalents	4	**1,584,869**	2,421,691
Trade and other receivables	5	**12,456**	3,071
Inventories	6	**97,030**	88,627
Other assets	7	**22,831**	22,988
Total current assets		**1,717,186**	2,536,377
Non-current assets			
Property, plant and equipment	8	**6,360,523**	5,530,317
Investment property	9	**2,143,875**	1,178,467
Intangible assets	10	**451,398**	451,398
Total non-current assets		**8,955,796**	7,160,182
TOTAL ASSETS		**10,672,982**	9,696,559
LIABILITIES			
Current liabilities			
Trade and other payables	11	**746,008**	722,866
Borrowings	12	**290,327**	346,649
Provisions	13	**415,187**	438,502
Other current liabilities	14	**12,271**	15,407
Total current liabilities		**1,463,793**	1,523,424
Non-current liabilities			
Borrowings	12	**1,477,665**	1,102,873
Provisions	13	**37,319**	46,333
Total non-current liabilities		**1,514,984**	1,149,206
TOTAL LIABILITIES		**2,978,777**	2,672,630
NET ASSETS		**7,694,205**	7,023,929
EQUITY			
Retained earnings		**7,694,205**	7,023,929
TOTAL EQUITY		**7,694,205**	7,023,929

North Haven Bowling & Recreation Club Limited

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STATEMENT OF CHANGES IN EQUITY

For the Year Ended 31 May 2026

2026

	Retained Earnings $	Total $
Balance at 1 June 2025	**7,023,929**	**7,023,929**
Profit/(loss) attributable to members of the Company	**670,276**	**670,276**
Other comprehensive income	**-**	**-**
Total comprehensive income for the year	**670,276**	**670,276**
Balance at 31 May 2026	**7,694,205**	**7,694,205**

2025

	Retained Earnings $	Total $
Balance at 1 June 2024	6,624,712	6,624,712
Profit/(loss) attributable to members of the Company	399,217	399,217
Other comprehensive income	-	-
Total comprehensive income for the year	399,217	399,217
Balance at 31 May 2025	7,023,929	7,023,929

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STATEMENT OF CASH FLOWS

For the Year Ended 31 May 2026

	Note	2026 $	2025 $
Cash Flows from Operating Activities:			
Receipts from customers		**10,356,879**	9,274,760
Payments to suppliers and employees		**(8,793,861)**	(8,015,231)
Interest received		**27,532**	53,795
Finance costs		**(112,964)**	(114,324)
Net cash provided by/(used in) operating activities		**1,477,586**	1,199,000
Cash Flows from Investing Activities:			
Purchase of property, plant and equipment		**(1,643,637)**	(767,369)
Purchase of investment property		**(989,241)**	(126,253)
Purchase of intangible assets		**-**	(100,000)
Net cash provided by/(used in) investing activities		**(2,632,878)**	(993,622)
Cash Flows from Financing Activities:			
Proceeds from borrowings		**812,868**	114,365
Repayment of borrowings		**(494,398)**	(506,064)
Net cash provided by/(used in) financing activities		**318,470**	(391,699)
Net increase/(decrease) in cash held		**(836,822)**	(186,321)
Cash and cash equivalents at beginning of year		**2,421,691**	2,608,012
Cash and cash equivalents at end of financial year	4	**1,584,869**	2,421,691

The financial report is for North Haven Bowling & Recreation Club Limited as an individual entity, incorporated and domiciled in Australia. North Haven Bowling & Recreation Club Limited is a Company limited by guarantee.

The financial report was authorised for issue on 15 July 2026 by the Board of Directors.

Note 1 Material Accounting Policy Information

Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures of the Australian Accounting Standards Board (AASB) and the Corporations Act 2001.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied, unless otherwise stated.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.The amounts presented in the financial statements have been rounded to the nearest dollar.

Accounting Policies

(a) Inventories

Inventories are measured at the lower of cost and net realisable value.

(b) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Property

Freehold land and buildings are measured on the cost basis less, where applicable, accumulated depreciation for buildings and any impairment losses.

Plant and equipment

Plant and equipment are measured on the cost basis less depreciation and impairment losses.

Note 1 Material Accounting Policy Information (continued)

(b) Property, Plant and Equipment (continued)

Depreciation

The depreciable amount of all fixed assets including buildings and capitalised leased assets, but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the Company commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	***Depreciation Rate***
Buildings and improvements	5%
Plant and Equipment	5-33.3%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise.

(c) Investment Property

Investment property, comprising a freehold motel property, is held to generate long-term rental yields. The lease is held on an arm's length basis. Investment property is carried at cost less, where applicable, any accumulated depreciation and impairment losses.

Investment property, excluding freehold land, is depreciated on a straight line basis over the life of the asset at a depreciation rate of 5.0%.

(d) Financial Instruments

Classification and Subsequent Measurement

Financial assets

Financial assets are subsequently measured at amortised cost.

Financial assets comprising cash and cash equivalents, trade and other receivables and interest bearing deposits are subsequently measured at amortised cost as they meet the following conditions:

- the financial assets are managed solely to collect contractual cash flows; and
- the contractual terms within the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates.

Note 1 Material Accounting Policy Information (continued)

Derecognition

Derecognition of financial assets

A financial asset is derecognised when the Company's contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

All of the following criteria need to be satisfied for derecognition of a financial asset:

- the right to receive cash flows from the asset has expired or been transferred;
- all the risks and rewards of ownership of the asset have been substantially transferred; and
- the Company no longer controls the asset.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Impairment of Financial Assets

The Company recognises a loss allowance for expected credit losses on financial assets that are measured at amortised cost.

Recognition of expected credit losses in financial statements

At each reporting date, the Company recognises the movement in the loss allowance as an impairment gain or loss in the statement of comprehensive income.

The carrying amount of financial assets measured at amortised cost includes the loss allowance relating to that asset.

(e) Impairment of Non-Financial Assets

At the end of each reporting period, the Company reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value.

(f) Intangible Assets

Poker Machine Licences

Poker machine licences are recognised at cost of acquisition. Poker machine licences are tested annually for impairment and carried at cost less accumulated impairment losses.

Other Intangibles

Other intangibles are recognised at cost of acquisition. Other intangibles are amortised over their useful life.

Note 1 Material Accounting Policy Information (continued)

(g) Employee Benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements.

Contributions are made by the Company to employee superannuation funds and are charged as expenses when incurred.

(h) Revenue

Revenue is recognised when control of the goods and services has transferred to the customers. For such transactions, this is the point in time when the goods are delivered to the customers or the services are received by customers.

Interest revenue is recognised using the effective interest method.

Receivables are recognised when items are delivered or services received, as at this point consideration is unconditional since only time needs to pass before payment of that consideration is due.

(i) Trade and other payables

Trade and other payables are carried at amortised cost and represent the liabilities for goods and services received by the Company during the reporting period that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability. Trade and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interestmethod.

(j) Critical Accounting Estimates and Judgements

The Directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Company.

Key estimates - Impairment

The Company assesses impairment at the end of each reporting period by evaluating conditions specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

No impairment has been recognised in respect of intangible assets for the year ended 31 May 2026.

North Haven Bowling & Recreation Club Limited

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NOTES TO THE FINANCIAL STATEMENTS

For the Year Ended 31 May 2026

Note 2 Revenue and Other Income

The Company has recognised the following amounts relating to revenue in the statement of comprehensive income.

	Note	2026 $	2025 $
Continued operations			
Revenue from other sources			
- Sale of goods	2(a)	**3,980,979**	3,742,081
- Other sources of revenue	2(b)	**5,470,953**	4,723,106
		9,451,932	8,465,187

(a) Revenue Disaggregation

The revenue is disaggregated along product lines:

	2026 $	2025 $
- Bar sales	**2,319,832**	2,245,629
- Restaurant sales	**1,661,147**	1,496,452
Total Sales Revenue	**3,980,979**	3,742,081
Timing of revenue recognition		
Goods and services tranferred to customers:		
- at a point in time	**3,980,979**	3,742,081

(b) Other Sources of Revenue

	2026 $	2025 $
Other revenue:		
- Commissions received - Club Keno	**120,986**	109,580
- Commissions received - TAB	**26,307**	28,161
- Competition fees	**555,017**	508,590
- Entertainment	**5,936**	10,469
- Green fees and trophies	**74,170**	60,391
- Government grants	**-**	25,000
- Members subscriptions	**57,357**	60,298
- Interest received - other persons	**27,532**	53,795
- Motel lease	**142,064**	137,901
- Net poker machine trading	**4,232,288**	3,437,017
- Net contributions - Sub Clubs	**(9,703)**	85,341

Note 2 Revenue and Other Income (continued)

(a) Other Sources of Revenue (continued)

	2026 $	2025 $
- Rebates and sponsorship	**144,386**	134,698
- Rental income	**7,000**	-
- Sundry Revenue	**87,613**	71,865
Total Other Revenue	**5,470,953**	4,723,106
Total Revenue and Other Income	**9,451,932**	8,465,187

Note 3 Profit

(a) Expenses

Cost of goods sales		
Bar trading	**1,050,820**	984,792
Restaurant trading	**945,665**	779,037
	1,996,485	1,763,829
Finance Costs		
Interest and bank fees expense	**112,964**	114,324
Depreciation		
Buildings and improvements	**307,167**	274,238
Plant and equipment	**451,149**	409,731
Investment property	**23,833**	11,523
	782,149	695,492

North Haven Bowling & Recreation Club Limited

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NOTES TO THE FINANCIAL STATEMENTS

For the Year Ended 31 May 2026

Note 4 Cash and Cash Equivalents

	Note	2026 $	2025 $
Cash at bank and in hand		**1,567,068**	2,404,267
Cash at bank - restricted	4(a)	**17,801**	17,424
		1,584,869	2,421,691

Reconciliation of Cash

Cash and cash equivalents at the end of the financial year as shown in the statement of cash flows are reconciled to items in the statement of financial position as follows:

		2026 $	2025 $
Cash and cash equivalents		**1,584,869**	2,421,691

(a) Superdraw funds held in trust on behalf of 4 other member clubs. 11

Note 5 Trade and Other Receivables

	2026 $	2025 $
Current		
Other receivables	**12,456**	3,071

Note 6 Inventories

	2026 $	2025 $
Current		
Finished Goods - at Cost		
Finished goods - trading	**97,030**	88,627

Note 7 Other Assets

	2026 $	2025 $
Current		
Prepayments	**22,831**	22,988

Note 8 Property Plant and Equipment

	2026	2025
	$	$
Land and buildings		
Freehold land		
Freehold land at cost	**241,843**	241,843
Buildings and freehold improvements		
Buildings and freehold improvements at cost	**10,698,907**	9,443,857
Accumulated depreciation	**(6,091,518)**	(5,784,351)
Total buildings and freehold improvements	**4,607,389**	3,659,506
Total land and buildings	**4,849,232**	3,901,349
Plant and equipment		
Plant and equipment at cost	**6,016,747**	5,933,998
Accumulated depreciation	**(4,505,456)**	(4,305,030)
Total plant and equipment	**1,511,291**	1,628,968
Total property, plant and equipment	**6,360,523**	5,530,317

(a) Movements in Carrying Amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Freehold land	Buildings and freehold improvements	Plant and equipment	Total
	$	$	$	$
Balance at 1 June 2025	**241,843**	**3,659,506**	**1,628,968**	**5,530,317**
Additions at cost	**-**	**1,255,050**	**337,839**	**1,592,889**
Disposals	**-**	**-**	**(4,367)**	**(4,367)**
Depreciation expense	**-**	**(307,167)**	**(451,149)**	**(758,316)**
Balance at 31 May 2026	**241,843**	**4,607,389**	**1,511,291**	**6,360,523**

North Haven Bowling & Recreation Club Limited

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NOTES TO THE FINANCIAL STATEMENTS

For the Year Ended 31 May 2026

Note 9 Investment Properties

	2026	2025
	$	$
Investment property at cost	**2,620,201**	1,638,319
Less accumulated depreciation	**(476,326)**	(459,852)
	2,143,875	1,178,467

(a) Movement in Carrying Amount

	2026	2025
Balance at beginning of year	**1,178,467**	1,063,737
Acquisitions	**989,241**	126,253
Depreciation expense	**(23,833)**	(11,523)
Balance at end of year	**2,143,875**	1,178,467

Note 10 Intangible Assets

	2026	2025
Computer and other software		
Cost	**29,282**	29,282
Accumulated amortisation and impairment	**(29,282)**	(29,282)
Net carrying value	**-**	-
Poker machine licences		
Cost	**451,398**	451,398
Accumulated amortisation and impairment	**-**	-
Net carrying amount	**451,398**	451,398
Total Intangibles	**451,398**	451,398

Note 10 Intangible Assets (continued)

Poker machine licences

Poker machine licences have been determined to have an indefinite useful life as the Company has no intention to sell poker machine licences.

(a) Movements in carrying amounts of intangible assets

	Computer and other software	Poker Machine Entitlements	Total
	$	$	$
Balance at 1 June 2025	**-**	**451,398**	**451,398**
Amortisation	-	-	-
Closing carrying amount at May 31 2026	**-**	**451,398**	**451,398**

Note 11 Trade and Other Payables

	Note	2026 $	2025 $
Current			
Unsecured liabilities			
Trade payables		**511,370**	494,755
Sundry payables and accrued expenses		**216,837**	210,687
Funds held in trust	4(a)	**17,801**	17,424
		746,008	722,866

Note 12 Borrowings

	Note	2026 $	2025 $
Current			
Secured liabilities:			
Government Loan		**62,054**	60,714
Bank loans		**178,546**	161,274
Other loans		**49,727**	124,661
Total current borrowings		**290,327**	346,649
Non-Current			
Secured liabilities:			
Bank loans		**1,262,901**	797,090
Government Loan		**214,764**	277,667
Other loans		**-**	28,116
Total non-current borrowings		**1,477,665**	1,102,873

(a) Total current and non-current secured liabilities

	Note	2026 $	2025 $
Business loans		**1,441,447**	958,364
Government Loan		**276,818**	338,381
Other loans		**49,727**	152,777
		1,767,992	1,449,522

(b) Carrying amounts of non-current assets pledged as security

	Note	2026 $	2025 $
Freehold land	8	**241,843**	241,843
Buildings and freehold improvements	8	**4,607,388**	3,659,506
Plant and equipment	8	**1,511,292**	1,628,968
Investment property	9	**2,143,875**	1,178,467
		8,504,398	6,708,784

Note 12 Borrowings (continued)

(c) Financial assets pledged as security

Financial assets that have been pledged as part of the collateral for the benefit of the bank loan are as follows:

	Note	2026 $	2025 $
Cash and cash equivalents	4	**1,584,869**	2,421,691
Trade and other receivables	5	**12,456**	3,071
		1,597,325	2,424,762

(d) Collateral Provided

Business Loans

Business loans are drawn as the primarily source of long term finance. One business loan is interest only and the other loan includes principal and interest repayments. The term of each facility is 7 years, expiring March 2031. The interest rates on the business loans are a combination of fixed and variable rates.

The Commonwealth Bank of Australia, has a registered first mortgage over the freehold property situated at 1 Woodford Road North Haven, registered first mortgage over the Haven Waters Motel freehold property situated at 9 The Parade North Haven and a registered first equitable mortgage over the whole of the assets and undertakings of the Company including uncalled capital. The first equitable mortgage,which is also held over the Company's liquor licence, secures current and future borrowings of the Company.

Other Loans

Other loans are secured and comprise of finance contracts for the purchase of poker machines with terms of 1 to 3 years. The loans are interest free.

Government Loan

The Special Disaster Bushfire Recovery loan, with a term of 10 years, was provided during 2021 by the New South Wales Rural Assistance Authority and is secured by a registered second mortgage over the freehold land of the Company. The loan was interest free for the first 2 years. Interest started being charged from 30 September 2022 at 50 percent of the 10-year Commonwealth Bond rate average from 1 April to 30 June of the preceding financial year.

Note 13 Provisions

	Employee benefits $	Total $
Opening balance at 1 June 2025	**484,835**	**484,835**
Net provisions used	**(32,329)**	**(32,329)**
Balance at 31 May 2026	**452,506**	**452,506**

Note 13 Provisions (continued)

Analysis of Total Provisions

Employee benefits

	2026 $	2025 $
Current	**415,187**	438,502
Non-current	**37,319**	46,333
	452,506	484,835

Provision for Employee Benefits

Provision for employee benefits represent amounts accrued for annual leave, vested personal leave and long service leave.

The current portion for the provision includes the total amount accrued for annual leave entitlements, personal leave entitlements and amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service.

These amounts are classified as current liabilities since the Company does not have an substantive right to defer settlement of these amounts in the event employees wish to use their entitlement.

The non-current portion of this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

Note 14 Other liabilities

Subscriptions in advance	**12,127**	15,095
Other income in advance	**144**	312
	12,271	15,407

Note 15 Capital Expenditure Commitments

Capital expenditure commitments contracted for:		
Buildings and improvements	**172,613**	796,557
Plant and equipment	**-**	113,327
	172,613	909,884
Payable:		
- not later than 12 months	**172,613**	909,884

Note 16 Contingent Liabilities

The Company has a bankers' guarantee for the TAB for $5,000. The guarantee is secured by mortgage over the Company's premises. The guarantee is only payable in the event of economic loss to the TAB caused by the Company's staff. To date there has been no event or events that would require the guarantee to be called upon.

Note 17 Key Management Personnel Compensation

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly, including any Director (whether executive or otherwise) of that entity. Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The aggregate compensation of key management personnel during the year comprising amounts paid or payable or provided for was as follows:

	2026	2025
	$	$
Short-term employee benefits	**164,720**	150,414
Post-employment benefits	**17,974**	16,088
Termination benefits	**-**	-
	182,694	166,502

Note 18 Other Related Party Transactions

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other persons unless otherwise stated.

Note 19 Auditors' Remuneration

Remuneration of the auditor for:		
- Auditing the financial statements	**24,900**	24,200
- Other non-assurance services	**11,335**	9,680
Total	**36,235**	33,880

Note 20 Financial Risk Management

Financial Risk Management Policies

The Company 's financial instruments consist mainly of cash and cash equivalents, deposits with banks, accounts receivable and payable, bank loans and other borrowings.

The carrying amounts for each category of financial instruments, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements are as follows:

	Note	2026 $	2025 $
Financial Assets:			
Financial Assets at Amortised Cost			
Cash and cash equivalents	4	**1,584,869**	2,421,691
Trade and other receivables	5	**12,456**	3,071
Total Financial Assets		**1,597,325**	2,424,762
Financial Liabilities:			
Financial Liabilities at Amortised Cost			
Trade and other payables	11	**746,008**	722,866
Bank loans	12	**1,441,447**	958,364
Other loans	12	**49,727**	152,777
Government loan	12	**276,818**	338,381
Total Financial Liabilities		**2,514,000**	2,172,388

(a) Net Fair Values

The net fair values of financial assets and financial liabilities approximates their carrying values. The aggregate net fair values and carrying amounts of financial assets and financial liabilities are disclosed in the balance sheet and in the notes to the financial statements.

Note 21 Company Details

Registered Office

The registered office and principal place of business of the company is:

North Haven Bowling and Recreation Club Limited
1 Woodford Road
North Haven NSW 2443

North Haven Bowling & Recreation Club Limited

ABN 20 001 045 969

CONSOLIDATED ENTITY DISCLOSURE STATEMENT

North Haven Bowling & Recreation Club Limited does not control any entities and is not required by the Australian Accounting Standards to prepare consolidated financial statements.

As a result, s 295(3A)(a) of the Corporations Act 2001 does not apply to the entity.

North Haven Bowling & Recreation Club Limited

ABN 20 001 045 969

DIRECTORS' DECLARATION

In accordance with a resolution of the Directors of North Haven Bowling & Recreation Club Limited, the Directors of the Company declare that:

1. the financial statements, comprising the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and notes to and forming part of the financial statements, are in accordance with the *Corporations Act 2001* and:

   (a) comply with Australian Accounting Standards - Simplified Disclosures; and

   (b) give a true and fair view of the financial position of the Company as at 31 May 2026 and of its performance for the year ended on that date.

2. in the Directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

3. The Consolidated Entity Disclosure Statement required by subsection 295 (3A) of the *Corporations Act 2001* is true and correct.

This declaration is made in accordance with a resolution of the Board of Directors.

Director:...
Terry KING

Dated: 15 July 2026

Independent Auditor's Report

To the Members of North Haven Bowling and Recreation Club Limited

Opinion

We have audited the financial report of North Haven Bowling and Recreation Club Limited, which comprises the Statement of Financial Position as at 31 May 2026, the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising material accounting policy information, the Consolidated Entity Disclosure Statement, and the Directors' Declaration.

In our opinion, the accompanying financial report of North Haven Bowling and Recreation Club Limited is in accordance with the *Corporations Act 2001*, including:

(a) giving a true and fair view of the Company's financial position as at 31 May 2026 and of its performance for the year ended on that date; and

(b) complying with Australian Accounting Standards - *AASB 1060: General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities* and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

The Directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 31 May 2026, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

NorthCorp
Audit services

Independent Auditor's Report

To the Members of North Haven Bowling and Recreation Club Limited

Responsibilities of the Directors for the Financial Report

The Directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - *AASB 1060: General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities* and the *Corporations Act 2001* and for such internal control as the Directors determine is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

NorthCorp
Audit services

Independent Auditor's Report

To the Members of North Haven Bowling and Recreation Club Limited

Auditor’s Responsibilities for the Audit of the Financial Report (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

NorthCorp Accountants

Darren Johnson
Registered Company Auditor

10-12 Short Street
Port Macquarie NSW 2444

Dated: 15 July 2026